

# ***ALFONSO BARRS, JR. ACHIEVEMENTS***



***AF Barrs, Jr.***

*Taken by my wife, **Priscilla (Sue) Lee Jones-Barrs** on October 24, 2001*

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*Revised November 18, 2012*

# EDUCATION AND CAREER ACHIEVEMENTS RESUME

Birth Date: **March 11, 1939**

Retirement Date: **FEB 15, 1997**

Retirement Address: **4731 Georgia Road, Greenwood Florida 32443-1839**

Retirement Location: **Quail Ridge Farm Jackson County Florida 32443-1839**

Retirement Telephone: **1(850) 569-5142**

Retirement E-mail Address: **[albarrs@wfeca.net](mailto:albarrs@wfeca.net)**

*"Qui Docet Discet"  
Those who teach learn*

*Education and career achievements to the best of my recollection...*

**Al Barrs**

## **EDUCATION AND WORK EXPERIENCE 1945 to 1958**

***Started elementary school in Tallahassee, Leon County, FL beginning in 1945***

The year before entering the 1<sup>st</sup> grade in Tallahassee Elementary School my family was in an automobile/truck accident in which I received a serious neck injury. I was 5 years old at the time of the accident. During my year in the 1<sup>st</sup> grade I was required to see a doctor every day and missed most of the school days. Consequently my parents enrolled me again in the 1<sup>st</sup> grade at Day Junior High School, Day, Lafayette County, Florida when we moved back to Lafayette County Florida following World War II.

***Attended Day Junior High School, Day, Lafayette County, FL 1946 to 1950***

- Dad's Share Crop Farming Operations began when I was age 6: Lafayette County Florida General farming operations with cigarette tobacco our cash crop
- Uncle Frank Folsom's Tobacco Harvesting at age 14, summer 1953: Mayo, Lafayette County Florida Harvest tobacco during summer vacation from school

***Attended Umatilla, Lake County, FL School during 1950 to 1953; attended Florida State Department of Forestry summer education program at Camp O'Leno, Florida; Future Farmers of America.***

### ***Attended DeLand High School during 1953 to 1958***

- Mr. Ralph Andrews' AMOCO Service Station DeLand, Volusia County, FL began at age 13, 1952: DeLand Automobile Servicing and Fueling Attendant. I operated the station many nights and Sundays by myself.
- Member DeLand High School Key Club
- DeLand High School class President in junior and senior year
- Elected "Most likely to succeed" in senior year
- Elected "Honorary DeLand, Florida City Mayor" in senior year
- Future Farmers of America
- Football team

### ***Graduated from DeLand Senior High School in 1958***

### **WORK EXPERIENCE 1958 to 2001:**

**Exhibit Builders, Inc.** Model maker and spray painter DeLand Volusia County FL. In my senior year of high school I enrolled in the DCT (Diversified Cooperative Training) because I had completed all of my required credits to graduate except English by my junior year. DCT was a program that allowed me to work half days and attend school half days. I went to work for Exhibit Builders, Inc. Because of my past interest and skill for building model airplanes and boats I took to model building and later spray painting. After graduation from DeLand High School my Father, who was the General Manager for the Brice Paperwood Company in Central Florida offered me a job managing timber harvesting crews, Brice Paperwood Production Manager, which I accepted.

### **List of Accomplishments while an employee of Exhibit Builders, Inc.**

1. Stephen C. Foster Memorial dioramas
2. U.S. Navy training aids
3. U.S. Air Force training aids
4. Lockheed Aircraft Manufacturing training aids
5. Corporate convention displays and panoramas
6. Prototype fiberglass casket development
7. World Fair displays
8. Model builder, specialized in model trees

## 9. Spray painter

On November 28, 1957 Priscilla Lee Jones and I were married by Reverend Colding of and in the Second Baptist Church DeLand, Volusia County, FL.

**Brice Paperwood Company** Production Manager DeLand, Volusia County, Florida

### **Accomplishments while an employee of Brice Paperwood Company**

1. Developed new rough terrain tree harvesting equipment called a "Go Getter". The "Go Getter" was the fore-runner of the center-articulating timber skidders of today.
2. Harvested swamp timber never before harvested
3. Managed timber harvest producers, crews and rail-siding wood yards
4. Directed and did heavy equipment repairs
5. Operated heavy equipment
6. Cruised timber tracts

**Exhibit Builders, Inc.** Exhibit Builders' President and by then owner, Mr.

Grantham, offered me a full time job; model Builder and Painter DeLand Volusia County Florida

### **Accomplishments an employee of with Exhibit Builders, Inc.**

1. Stephen C. Foster Memorial dioramas
2. U.S. Navy training aids
3. U.S. Air Force training aids
4. Lockheed Aircraft Manufacturing training aids
5. Corporate convention displays and panoramas
6. Prototype fiberglass casket development
7. World Fair displays
8. Model builder, specialized in model trees
9. Spray painter

**Barrs Sinclair Service Station** owner/operator for short period of time

### **Accomplishments while owner of Barrs Sinclair Service Station DeLand, FL.**

1. Automobile service and repair
2. Automotive painting specialized in lacquer paint and sports cars

**Andros Timber Corporation, Ltd.** General Corporate Manager and Administrative Office Manager Andros Island British West Indies: Saw mill, planer mill and deep water lumber and ship mast shipping operations with 1400+ native and American employees and their dependents responsibility.

**Accomplishments while an employee of Andros Timber Corporation, Ltd.**

1. Office Manager, kept accounting books in both British Pounds Sterling and U. S. Dollars
2. Maintained company financial records in Pounds Sterling and in U.S. Dollars
3. General Manager of Andros Corporation, Ltd. corporation
4. Scheduled and managed 1,400 British West Indies employees
5. Managed commissary, café, hospital, electric power generation, parts department, machine shop, equipment repair shop, employee housing, company airplane, lumber shipping boat, deep water harbor, heavy equipment operation and truck and vehicles.
6. Managed U.S. supervisory crew
7. Managed maintenance and repair of equipment
8. Managed maintenance and repair shop and parts department
9. Managed commissary, electrical power station, lounge and bar, café and ice cream shop, hospital, ocean shipping operations, sales operations, customer service and public relations, banking, etc.
10. Managed aircraft scheduling and maintenance
11. Managed island banking business

**Canal Timber Corporation** Region Manager Tallahassee Leon County Florida:

Managed Timber Producers, purchased and sold timber, and managed two pulpwood rail yards in Woodville, FL and managed wood yard crews and equipment, managed repair shop and did all welding requirements on harvest and loading equipment.

**Accomplishments while an employee of Canal Timber Corporation**

1. Managed St. Joe Paper Company wood yard in Woodville, FL
2. Managed Canal Timber Corporation wood yard in Woodville, FL
3. Bought timber and timber tracts, and sold timber
4. Cruised timber tracts
5. Managed timber producer companies
6. Managed Canal Timber harvest crews.
7. Managed heavy equipment.

## **Embry-Riddle Aeronautical University Daytona Beach, FL 1968 - 1974**

After graduating from E-RAU in 1968 offered Division Instructor position: Served as Chairman of Aviation Technology Division; Lead Instructor in Division of Aviation Technology; Managed AS and BS credit, and certificate non-credit aviation powerplants, airframe and turbine engine technician education and training programs. Directed all off campus international education and training programs. Directed and managed all education and training programs on military bases worldwide; served as a consultant to American Council on Education Washington, DC; served as consultant to U. S. Pentagon on technical and management training projects through ACE Foundation Washington, D. C.

### **Accomplishments while an employee of Embry-Riddle Aeronautical University**

1. Lead E-RAU Airframe and Powerplants Technician Training School through Federal Aviation Administration re-certification. E-RAU was the first school to be re-certified by FAA. (All FAA licensed schools were required to recertify.)
2. As E-RAU Chairman of Airframe and Powerplants Technician School achieved 1<sup>st</sup> place recognition from FAA in percentage of graduates obtaining their FAA A&P Technician License the 1<sup>st</sup> time they took the FAA examination.
3. Served on Board of Directors of E-RAU owned Fixed Base Aviation Businesses in Daytona Beach and Ormond Beach, Florida.
3. Served with American Council on Education in Washington, D.C. as Evaluator/Consultant on Military MOS Project to create the "Guide" to assist service personnel obtain advance-standing credit and work experience hours for military training and occupational work.
4. Developed FAA A&P Technician School implementation guide for Northern Virginia Community College.

**Aerodyne Industry DeLand, FL 1969 - 1973** Owner/manager/A&P technician for re-manufacture, and sales of light single and twin engine airplanes, and sold used aircraft part.

### **Accomplishments while sole owner of Aerodyne Industry**

1. Managed technicians in the remanufacture of single and twin-engine aircraft and conducted marketing and sales of aircraft and used parts throughout the Americas.
2. Designed, manufactured and installed custom livability modules for Dr. Steve

Schulke in his Lockheed LearStar twin-engine for his flight around the world from east to west in the early 1970s.

**Gill-Check Valve Company owner DeLand, Florida 1974 – 1977 50%**

owner/president/general manager/machine technician/marketing manager/sales manager

**Accomplishments while 50% owner of Gill-Check Valve Company**

1. Company owned U.S. Patents for 2 check valve versions:  $\frac{3}{4}$ " to 4" poppet-valve and 4" to 8" swing-valve
2. Operated machine lathes to manufacture valve bodies of sand cast brass blanks
3. Assembled valve poppet and swing valve stainless steel and Buna N rubber components
4. Set up nationwide distributorship
5. Managed valve sales personnel
6. Kept company books and filed Federal reports and tax documents

**Seminole Community College Sanford, FL 1974 – 1982:** Coordinator of Occupational Programs Development. Managed the planning, design and implementation of all occupational job entry-level training programs, courses and classes for Florida Department of Education approved Seminole County Area Vocational-Technical Training Center. Conducted community needs assessment studies, wrote facility and equipment specifications, interviewed instructors and designed training programs; Managed vocational work assessment center, academic remediation program, and all handicapped vocational training programs. Managed all off campus occupational education and training programs.

**Accomplishments while an employee of Seminole Community College**

1. Wrote U.S. Department of Education grant proposals.
2. Managed grant funds
3. Served on The Ohio State University's vocational-technical committee to develop self-paced individualized education and training modules for future vo-tech instructors, and designed and developed several of the study modules.
4. Developed, selected faculty and managed vocational evening classes
5. Managed the twenty-seven million dollar vocational-technical center expansion of new training programs and facilities.

6. Managed evening part-time vocational classes and rented off campus facilities and instructors.

**P-BIT Design, Inc. DeLand, FL 1980 - 2003** Founder and Owner: Managed U.S. copyrighted business and industry training design techniques termed **Precision-Based Industry Training Design, Inc. (P-BIT Design, Inc.)** Provided consultation, training system design, training programs design, develop and produce training packages, design and operate trainee records keeping systems, train and license users of copyrighted jobs analysis process called (OASIS Workshops), and managed company level training programs. Set-up and manage vocational-technical partnership accreditation programs for business and industry, and Vo-Tech Schools throughout the continental United States.

**Accomplishments while sole owner of P-BIT Design, Inc.**

1. Designed and developed self-study and OASIS Workshop learning guide
2. Conducted numerous OASIS Workshop as Development Director
3. Trained and certified other Human Resource company trainers in the application of the OASIS process.
4. Designed, developed, produced 105 self-study learning guides for international trucking company and enrolled over 50,000 participants.

**Chipola Junior College Marianna, FL 1982 - 1985** Director of Vocational and Technical training and Dean of Business Education/Training. Director of Florida DOE approved Chipola Area Vocational-Technical Center; Managed all aspects of a community college except the Associate of Arts University transfer program and athletics. Designed and implemented all Associate of Technology programs for a three county service area. Wrote and directed numerous Federal and State grant projects; Served on numerous advisory councils and area JTPA Private Industry Council; Member of the Marianna Optimist Club representing Chipola Jr. College.

**Accomplishments while an employee of Chipola Junior College**

1. Designed and developed new Electronics Technician Program with a major focus in robotics
2. Designed and developed new innovative Registered Nursing Program that allowed advanced standing credit to Licensed Practical Nurses; a 1<sup>st</sup> for Florida.
3. Designed and developed new Secretarial Science Program with a major focus on computer technology



4. Designed and developed new Electric Power Transmission and Distribution Update Training Program for working electric co-op technicians: FL Panhandle and SE Alabama Electric Co-op Companies.
5. Developed and obtained Federal funding for upgrading IMS Center: Vocational-Technical student remediation tutoring
6. Wrote Federal grant proposal funding for Handicap Technician Training: Funded
7. Wrote Federal grant proposal funding for Commercial Seamstress, Russell Corp: Funded
8. Served on JTPA 3-count Committee
9. Managed CETA training opportunities for disadvantaged residents
10. Started a local Flying Club through Chipola Jr. College

**Ryder System, Inc. Miami, FL 1985 - 1997 (Retired FEB 15, 1997)**

Department Manager, Group Manager, Technical and Related Training Design and Management; Manager, Mechanic Certification Program. Manager Training Design and Development MIS FSI: Onboard Computer System, Implementation Project Manager, MIS Field System Implementation: Shop Maintenance System; Took early retirement on February 15, 1997; Managed planning, design, development, implementation and delivery of technical, driver/operator, and operations management training and development programs. Developed internal and external education and training opportunities for company clients; developed a public/private school accreditation process to partner with job entry level technical training institutions. Developed hi-tech training system and programs for XATA, Inc. onboard computer system and trained field trainers in performance-based delivery methods. Installed and tested IBM AS400 / PC based Shop Management System.

Projects: Designed, developed, produced, trained trainers and managed the following programs for Ryder System, Inc.

**Accomplishments while an employee of Ryder System, Inc.**

1. Truck Mechanic to Truck Technician Certification Training Program
2. Maintenance Manager Training (District, Shop, Supervisor and Foreman)
3. CDL Test Preparation Program
4. Toyota Logistic Truck Driver Program
5. Onboard Computer Training Programs: XATA Onboard Learning Guides; XATA

## System Trainer Training Program

### 6. Toyota Logistic Management Learning Guide

7. Designed and produced Federal Truck Driver Licensing training program including audio cassette version so drivers could learn while driving

8. Designed and produced Truck Shop Manager Learning Guides and Evaluation Standards

9. Designed and edited department newsletters for two Ryder departments

10. Designed, developed and managed transition training program for existing "bumper to bumper mechanics" to Maintenance and Repair Technicians consisting of 105 separate self-paced individualized training modules; managed Technician Evaluation Team of twenty-two former maintenance technicians, maintenance directors and shop managers. Over 50,000 modules distributed during the transition effort to 13,000+ company technicians.

11. Designed, developed, hired trainers, trained trainers and managed the training of drivers, district officer personnel in the use of the new on-board computer system. My training program was subsequently adopted by the on-board computer manufacture as their company training program for other companies.

12. Designed and developed Truck Driver Federal Licensing self-study learning materials using audio cassettes so drivers could learn while driving.

13. Designed and developed Logistics Management Training Program for Toyota

**Concorde Career Colleges, Inc. Kansas City, MO 1997 - 1998** School Director, Miami Florida Institute. This was a temporary job after retirement on February 15, 1997 from Ryder System, Inc. Headquarters and until our home in Cooper City, Florida sold in 1998; managed all aspects of post-secondary vocational training school including planning, staff training, marketing, sales, recruitment, admissions, financial aid, education / training, job placement, and business services. Wrote Federal Welfare to Work Training Grant Proposal subsequently funded for \$500,000+ for first year. Average student population was five hundred per year. Number of employees was 25, with 5 direct reports. Medical Transcriptionist and Medical Assistant Training Programs were offered. Concord College was a for profit proprietary vocational school. This was the only "for profit" school I ever managed. All other work by me was at either a private university, community college, state area vocational center or a large international corporation.

**Accomplishments while an employee of Concorde Career Colleges, Inc.**

1. Wrote CETA Grant Proposal for \$500,000+: Funded
2. Hired and managed college personnel and faculty
3. Streamlined medical related curriculums
4. Managed college budget
5. Managed recruitment, enrollment counselors, office staff and faculty

**WorldTruck Service, LLC 1998 - 2001:** VP Human Resources/Training Development; managed the human resource related functions of a truck and trailer service center franchise operation. Support truck dealership motor vehicle maintenance and overhaul operation by providing convenient and fast vehicle service functions. Designed, developed and trained trainers for International Truck *Outside Truck Parts Salesperson Training Program* and Generic *Outside Truck Parts Salesperson Training Program* in Birmingham, AL.

**Accomplishments while an employee of WorldTruck Service, LLC**

1. Conducted OASIS Occupational Analysis Workshop and produced a learning map of *Outside Truck Parts Salesperson* occupation jobs and tasks.
2. Designed *Outside Truck Parts Salesperson* Learning Guide and trainer's guide.
3. Designed training school forms and letters for registration and reporting
4. Trained *Outside Truck Parts Salesperson* Trainers
5. Designed performance-based evaluation criteria and trained trainers in its use.
6. Managed design of graphics and managed learning guide printing activities

**World Transportation University, LLC 1999 - 2003** Developer of a New Concept study to provide precision designed performance-based training projects and educational programs for engineers, management and workforce in a worldwide university setting. Manage job entry-level occupational preparatory education and training university. World Transportation University's colleges and education departments to consist of equipment design; manufacture design and processes; robotics; marketing and sales; maintenance and repair; operator training and general education for highway, airway, waterway and railway transportation. *Failed to find sufficient funding for this large and expensive worldwide transportation university...*

**Accomplishments while sole creator and owner of WorldTruck University, LLC**

1. Designed and developed feasibility document
2. Developed Business Plan

3. Wrote university prospectus
4. Developed marketed concept for funding

**Quail Ridge Farm:** Own and manage 101.5 acre farm in Jackson County, Florida 1983 - present (2012).

**Accomplishments while sole owner manager of Quail Ridge Farm**

1. Rent cropland
2. Rent hayland
3. Manage pecan orchard and pecan harvesting, sales and rent pecan orchard
4. Perform maintenance and repair on equipment and buildings

**LICENSES AND CERTIFICATIONS:**

State of Florida Department of Education Certified **Director of Vocational Education Programs**

State of Florida DOE Certified **Teacher of Technical Subjects at the Community College level**

University of West Florida Certified **Director of Industry Services Programs**

University of South Florida Certified **Director of Vocational Education Programs**

Holland College Certified **Director of DACUM (Develop A Curriculum) Program**

DuPont Certified **Environmental Management and Facility Safety Management**

United Electronics Institute Certified **Electronics and Radar Technician**

Federal Aviation Administration Licensed **ASEL Pilot**

Federal Communications Commission Licensed **Aircraft FCC Radio Operator**

Federal Aviation Administration Licensed **Airframe and Powerplants Technician**

Embry-Riddle University Certificate **Airframe and Powerplants Mechanic**

Embry-Riddle University Certificate **Turbine Engine Technician**

Embry-Riddle University AT Degree **Aircraft Maintenance Management**

Embry-Riddle University BS Degree in **Aviation Maintenance Management**

University of Mid-Florida BS Degree **Business Management**

State of Florida Department of Fish and Game Certified **Hunter Safety Education Instructor**

### **EDUCATION AND TRAINING:**

**Doctor of Education Administration:** I was accepted and enrolled in the Florida State University Doctor of Education Administration Program upon completing my master's degree in Design and Management of Post-secondary Education at Florida State University, but chose to not attend classes. My study focus and objective was in the area of *Adult Occupational Education Programs Management*. Instead of attending the Doctor's program in Education Administration and prepare to become a college president I choose instead to do private research and development work on my Precision-Based Industry Training Design hypothesis (P-BIT Design) methodology and field test its worth. The Education Administration program at FSU focused on community college president position educational development and I had become more interested in providing training programs and methodologies for working adults to assist them develop highly successful skills within their chosen occupation and to become highly successful employees, managers and business owners. My aim was to provide job success training instead of job entry training. My search for a program in my desired field was without success since no university in the entire world offered any programs in adult occupational training at that time. I then decided to do my own research, developed and field tested my **P-BIT Design methodology**.

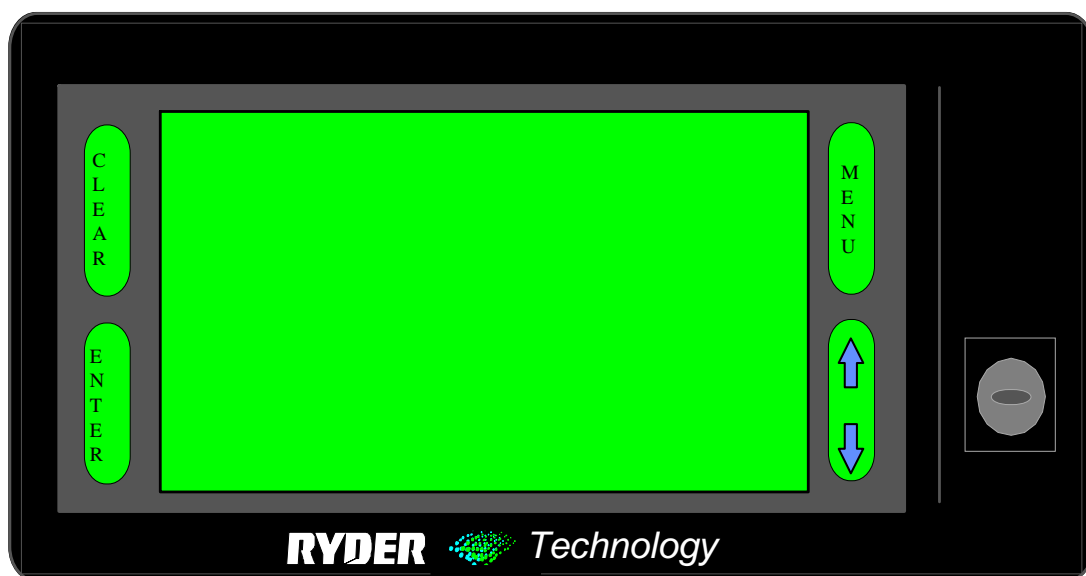
### **Precision-Based Industry Training**

At the conclusion of my master's degree program in **Design and Management of Post Secondary Education** at FSU I was encouraged by FSU College of Education

professors and the Adult Education Department Director to complete my doctorate at FSU and apply for a professorship at FSU by my program director. My master's degree thesis on Adult Occupational Training Methodologies was made into a graduate degree program at FSU following my graduation from the masters degree program and its first enrolled class was cut off I was told at 40+ students. That was the only graduate education program of its type in the USA and student enrollment set an all time record at FSU. I subsequently developed the P-BIT Design methodology of my master's thesis and left (took early retirement) the community college system, while the Director of the Vocational-Technical Center and Adult, Business and Technical Associate Degree Programs Education at Chipola Junior College, to field test my P-BIT Design concept and methodology. I was hired (The only manager level employee, I was told, ever hired from outside the Ryder System, Inc. truck company in its then 50 years of existence.) Ryder System, Inc. Headquarters was and is located in Miami, Florida. My assignment was to plan, design, develop, educate executive management in self-paced learning methodology, and manage a new training program to upgrade and retrain Ryder's bumper-to-bumper truck mechanics to vehicle technician specialists. My strategy was to design, develop and deliver truck mechanic transition training and job certification to 13,000 employees. The challenge facing Ryder System was that all trucks were mechanically controlled at that time and Ryder's mechanics and maintenance managers and directors had no experience with electronics and computer control truck and diagnostic systems, which the diesel and gasoline engine, and truck manufacturers were advising Ryder management would be installed on Ryder's truck fleet within a five year period. I and my P-BIT Design methodology became the vehicle by which all mechanics and maintenance foremen, supervisors, managers and directors (some 13,000 employees and managers) became successful electronic and computer skilled technicians and managers. The VP, Maintenance, Lynn Gore said, at the conclusion of the program during a celebration dinner, "I saw Ryder's maintenance workforce and management on top of a mountain with a requirement to get across a deep valley and onto the top of the next mountain, which would at first appearance have taken a longer time than we could afford...more than five years, then I hired Al Barrs. Al built a bridge across the valley in two years over which I and all our maintenance employees successfully crossed in less than two years." The Ryder project was planned and implemented within a very focused and busy two year

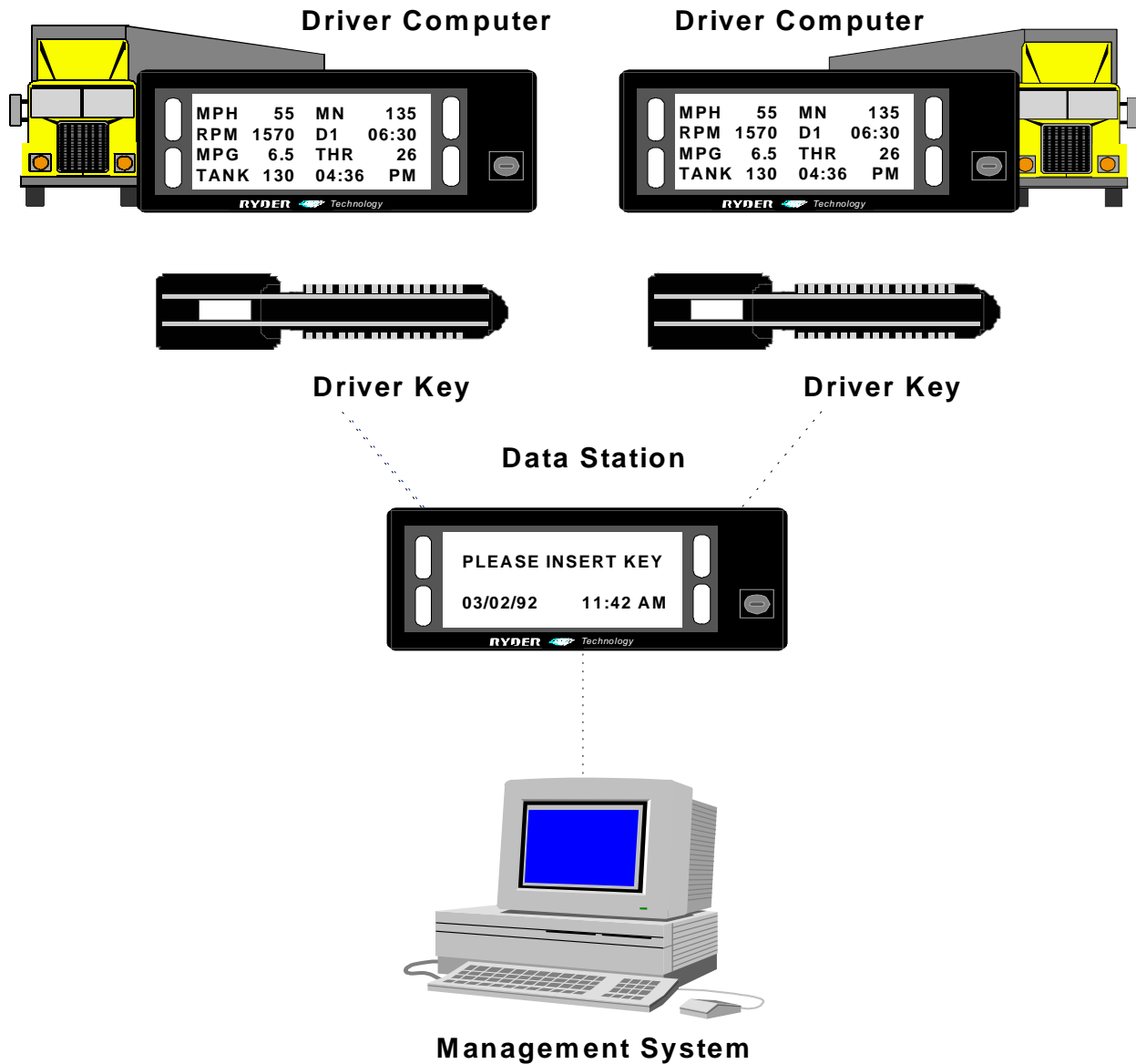
period! I hired over 50 contractors and managed Ryder Technical Training and performance evaluation personnel as part of the project. We produced 105 highway vehicle system self-paced individualized Learning Guides for the transition project. When I left the department and transferred to the MIS Department at Ryder we had provided over 50,000 modules and performance evaluations to Ryder System employees.

As an employee of Ryder System's MIS Department I become a Project Manager and managed the installation of district and branch computer systems tied to Ryder's IBM 400 headquarters computer system for direct and rapid reporting. My last assignment at Ryder System, Inc., before I took early retirement on February 15, 1997, was to design, develop, hire and train trainers, and manage the training of district administrators, office staff and drivers in the use of a truck mounted computer system. The OBC (On Board Computer) System at Ryder was a newly designed technology without any training document provided. My assignment was to design and implement a company personnel training program. Later after I retired the manufacturer of the OBC adopted my OBC System Training Guides to train other company's personnel. The OBC truck installed monitor was a touch screen technology to provide routing for drivers and delivery data for Ryder district offices. The OBC System also monitored truck and driver operation and saved valuable data when a vehicle was in an accident. The monitor looked like the following graphic designed by me.



Truck Cab Mounted OSB  
All OBC Graphics designed by Al Barrs, Group Manager

## - System Overview -



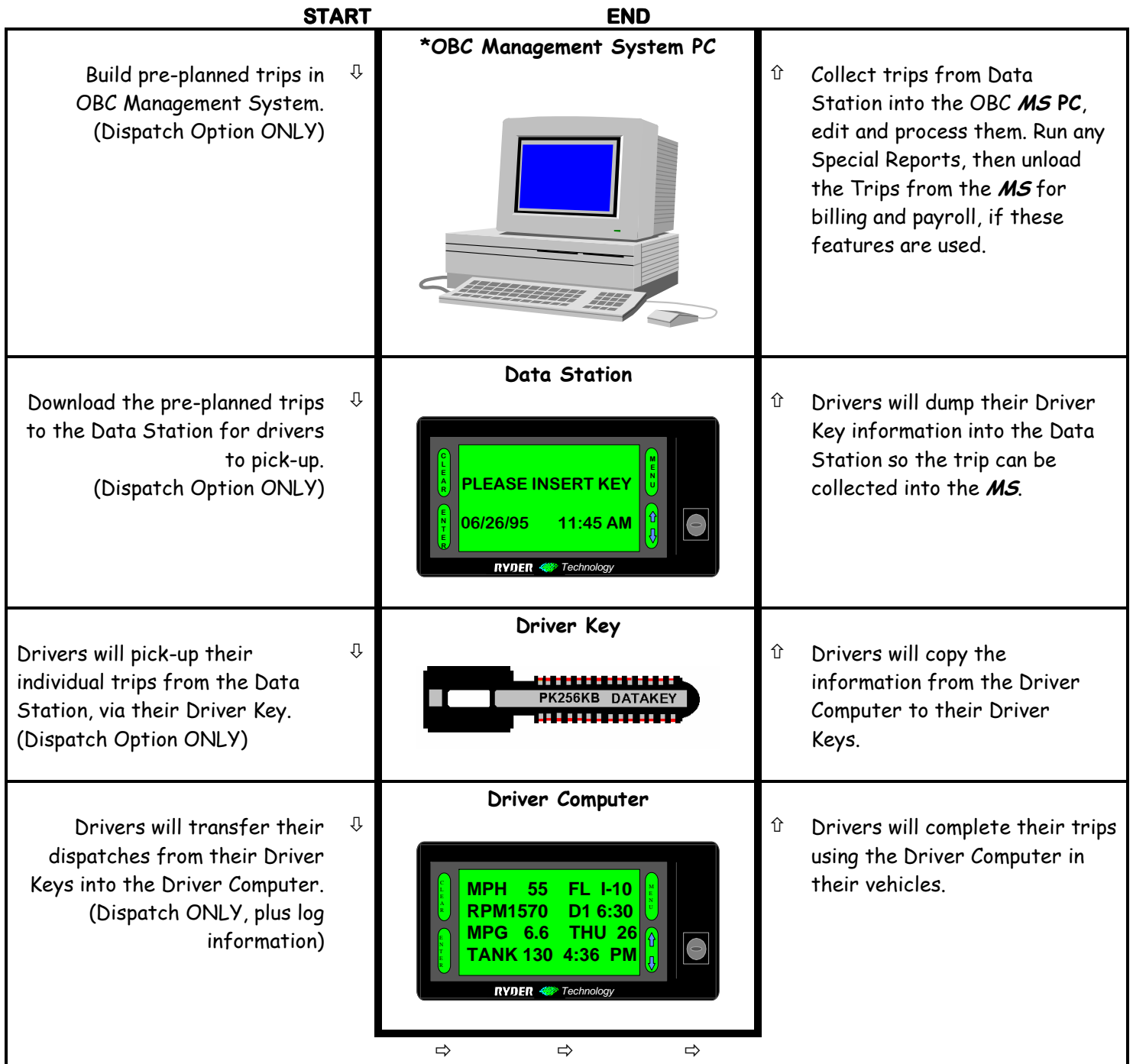
The key was a data transfer chip that loaded trip information from district office computers to the truck domicile location computer system to be picked up, using a data key, by truck drives and delivered back to the district office computer from the truck domicile location following deliveries to customers. —Al Barrs, Group Manager



Computer Datakey



# **ACTIVITIES PROCEDURE FLOW**



\* OBC = ON BOARD COMPUTER

**Master of Science Degree in Design and Management of Post-Secondary Education, Major in Higher Education Administration** from Florida State University Tallahassee, Florida 1976 with major concentration in Adult Occupational Training Design and Management with minor concentration in research into The Role of Interactive Video Disk Technology in Adult Training

**Baccalaureate of Science Degree in Business Administration; Minor in Transportation Services** from the University of Central Florida Orlando, Florida 1973.

**Baccalaureate of Science Degree in Aviation Maintenance, Minor in Work Force Training and Development** from Embry-Riddle Aeronautical University Daytona Beach, Florida 1971.

**Associate of Science Degree in Aircraft Maintenance Management; Minor in Corporate Management** from Embry-Riddle Aeronautical University Daytona Beach, Florida 1969.

**Certificate of Completion in Electronics and Radar Technology** from United Electronics Institute, Louisville, Kentucky in 1960

**Certificate of Completion in Aircraft Maintenance Technology: Airframes and Powerplants Technician** from Embry-Riddle Aeronautical Institute Daytona Beach, Florida 1965.

**Certificate of Completion in Aircraft Maintenance Technology: Turbine Engines Technician** from Embry-Riddle Aeronautical Institute Daytona Beach, Florida 1965.

### **COMPUTER SKILLS:**

IBM AS 400, desk top and notebook PC based Microsoft Windows, Microsoft NT 4.0, NT Work 6.0, and Office Suite; WordPerfect 5.0; Excel Spreadsheet; Graphics Design; PowerPoint Graphics; Paintbrush Graphic Creator; Lotus 1,2,3, Spreadsheet; Lotus NOTES Communicator; Lotus Organizer; Calendar Creator; IBM AS 400 network and other programs; MS Word, Excel, Access and many

other PC computer programs; and Internet (WWW) competent.

In conclusion, many business executives who took the time to study the innovative training and education programs I designed and implemented during my career work in the education and training system and at Ryder System, Inc. told me and my superiors that my innovative training programs was ten years ahead of anything in business, industry, educational and training institutions...

**"Qui Docet Discet"**  
**Those who teach learn**

*My favorite quote*

***Al Barrs, Jr.***

**Education and Training Transcripts of Al Barrs following pages...**

# Education and Training Transcripts of Al Barrs, Jr.

EMBRY RIDDLE AERONAUTICAL UNIVERSITY BOX 2411 — DAYTONA BEACH, FLORIDA 32015 OFFICE OF UNIVERSITY REGISTRAR									
AMM		Name <u>BARRS, Alfonso F. Jr.</u>		Date of Birth <u>3/11/39</u>		Place of Birth <u>Daytona Beach, Florida</u>			
Number <u>082280</u>		Street Address <u>2131 Mahan Drive</u>		High School <u>Deland</u>		Date of Graduation <u>1958</u>			
City and State <u>Tallahassee, Florida</u>		Zip <u>9</u>		Parent or Guardian <u>Mrs. A. F. Barrs Sr.</u>		Street Address			
Date of Admission <u>January, 1966</u>		Re-entry Jan. <u>7, 1972</u>		City and State		Zip			
OFFICIAL TRANSCRIPTS WILL BEAR THE IMPRESSION SEAL OF THE SCHOOL, UNLESS A STATEMENT TO THE CONTRARY APPEARS ON THE RECORD. THE STUDENT IS IN GOOD STANDING AND ELIGIBLE TO RE-ENTER.									
STUDENT NAME		STUDENT NO.		TRIMESTER					
DEPT.	COURSE NO.	DESCRIPTIVE TITLE	HRS. ATT.	GRADE	CREDITS EARNED	POINTS	DEPT.	COURSE NO.	DESCRIPTIVE TITLE
SL	11	Second Trimester 1/6/66 - 4/21/66	0	A90	0	0	MM	110	Amm Requirements Completed 1970
AS	1	Aircraft Science & Welding	0	B	0	0	MM	111	Gen Aero & Intro to Amm
SL	12	Air Science	0	A91	0	0	MM	112	Aircraft Structure Management
FC	1	Powerplant Science and Systems	0	C	0	0	MM	113	Powerplant System Management
		Primary Flight	0		0	0	MM	114	Aircraft Systems Management
		Third Trimester 5/5/66 - 8/18/66	0	A91	0	0	MM	215	Electrical Systems Management
SL	13	Aircraft Systems	0	A96	0	0	MM	216	Powerplant Maintenance Mgmt
SL	14	Electrical Laboratory	0	C	0	0	MM		Jet Propulsion System Mgmt
FC	201	Advanced Flight I	0		0	0	DEPT.	COURSE NO.	DESCRIPTIVE TITLE
		Fall Trimester 9/6/66 - 12/16/66	0	B89	0	0	MM	217	Aircraft Repairs Management
SL	16	Powerplant Overhaul	0	B90	0	0	MM	218	Aircraft Assembly Management
SL	17	Structural Assembly	0		0	0			TOTAL THIS TRIMESTER 4.00
		Spring Trimester 1/5/67 - 4/20/67	0	B88	0	0	DEPT.	COURSE NO.	DESCRIPTIVE TITLE
SL	15	Turbine Engines	0	A91	0	0	MS	212	Spring Trimester 1972
SL	18	Course Summary	0		0	0	SS	205	Mgmt Accounting
		Cum. G.P.A. - A/91					SS	201	Psychology
		Airframe & Powerplant Mechanic Certificate issued April 19, 1967							American History
		Associate in Technology Degree in Aircraft Maintenance Management issued 6/1/70							TOTAL THIS TRIMESTER 3.00
		Summer Trimester 5/4/67 - 8/17/67	0		0	0	DEPT.	COURSE NO.	DESCRIPTIVE TITLE
HU	101	English Composition	0		0	0	EC	210	SUMMER 1972
MA	101	Algebra & Trigonometry	0		0	0	EC	310	Economics II
			0		0	0	MA	211	Labor Economics
			0		0	0	MS	313	Intro Statistics
			0		0	0	PE	222	Personnel Mgmt
			0		0	0			Sci of Ex + Ath
			0		0	0			TOTAL THIS TRIMESTER 2.14
			0		0	0	DEPT.	COURSE NO.	DESCRIPTIVE TITLE
			0		0	0			TRANSFER CREDITS ACCEPTED:
			0		0	0			UNIVERSITY OF MID - FLORIDA
			0		0	0			Advanced Standing Granted Due to Flight Trng and Experience:
			0		0	0			GA Electives 100, 203-10, 311
			0		0	0			Flight Elective
			0		0	0			T 9
			0		0	0			X 13
			0		0	0			2

25 SEP 1974

George E. Price

Airframe and Powerplants Mechanic Certification...

Associate in Technology Degree in Aircraft Maintenance Management...

DEPT.	COURSE NO.	DESCRIPTIVE TITLE	HRS ATT	GRADE	CREDITS EARNED	TRIMESTER
		Advanced Standing Granted Due to Prior Trng and Experience:				
HU	100	English Comp & Lit I		X	3	
HU	202	Oral Comm. of Ideas		X	2	
HU	204	Tech. Report Writing		X	2	
HU	212	Intro to Logic		X	3	
SS	203	Intro. to Sociology		X	3	
DEPT.	COURSE NO.	DESCRIPTIVE TITLE	HRS ATT	GRADE	CREDITS EARNED	TRIMESTER
SS	301	American Nat'l Govt. Elective (Soc Sci)		X	3	
MS	100	Introductory Management		X	3	
MS	110	Accounting I		X	3	
MS	211	Business Law		X	3	
MA	100	Basic College Math		X	3	
MS	318	Business Data Processing		X	3	
DEPT.	COURSE NO.	DESCRIPTIVE TITLE	HRS ATT	GRADE	CREDITS EARNED	TRIMESTER
		TOTAL TO DATE	3.29	94	144	309
STUDENT NAME		STUDENT NO.		TRIMESTER		
BARRS AL F		082280		FALL 72/73		
DEPT.	COURSE NO.	DESCRIPTIVE TITLE	HRS ATT	GRADE	CREDITS EARNED	TRIMESTER
MA	209	INTRO COMPUTER PRGM	3	W	0	0
MS	213	MNGMT ANALYSIS CNCPTS	3	W	0	0
		TOTAL THIS TRI	0		0	0
STUDENT NAME		STUDENT NO.		TRIMESTER		
BARRS AL F		082280		SPRNG 72/73		
DEPT.	COURSE NO.	DESCRIPTIVE TITLE	HRS ATT	GRADE	CREDITS EARNED	TRIMESTER
EC	110	ECONOMICS I	3	C	3	6
MS	316	PSYCHOLOGY/MANAGEMENT	3	C	3	6
		TOTAL THIS TRI	6		6	12
STUDENT NAME		STUDENT NO.		TRIMESTER		
BARRS AL F		082280		SUMMER 72/73		
DEPT.	COURSE NO.	DESCRIPTIVE TITLE	HRS ATT	GRADE	CREDITS EARNED	TRIMESTER
MA	111	COL MATH FOR AVIATORS	3	B	3	9
MA	209	INTRO COMPUTER PROGRAMNG	3	C	3	6
PS	103	PHYSICAL SCIENCE III	3	B	3	9
		TOTAL THIS TRI	9		9	24
		TOTAL TO DATE	3.17	109	159	345

DEPT.	COURSE NO.	DESCRIPTIVE TITLE	HRS ATT	GRADE	CREDITS EARNED	TRIMESTER
AS	101	HISTORY OF AVIATION	3	A	3	1
HU	121	COMMUNICATIONS II	3	B	3	1
		TOTAL THIS TRI	6		6	2
		TOTAL TO DATE	115		165	360
COLLEGE OF AERONAUTICAL STUDIES						
BACHELOR OF SCIENCE IN AVIATION MAINTENANCE MANAGEMENT, DECEMBER 21, 1973						
END OF TRANSCRIPT.						

OFFICIAL TRANSCRIPTS WILL BEAR THE IMPRESSION SEAL OF THE SCHOOL, UNLESS A STATEMENT TO THE CONTRARY APPEARS ON THE RECORD, THE STUDENT IS IN GOOD STANDING AND ELIGIBLE TO RE-ENTER.

25 SEP 1974

*George E. Puce*  
DEAN OF ADMISSIONS AND RECORDS

Bachelors of Science Degree in Aviation Maintenance Management...

Record of: Barrs, Alfonso F. Jr.  
 Home Address: 738 No. Tuxedo Avenue  
DeLand, Florida  
 Date of Entrance: April 7, 1971  
 Major: Management

Date of Birth: 3/11/39  
 Place: Daytona Beach, Fla.  
 Institution Last Attended: Embry-Riddle Aeronautical University  
 Degree Granted: B.S.  
 Date: April 30, 1972

UNIVERSITY OF MID-FLORIDA  
 7040 LAKE ELLENOR DRIVE  
 ORLANDO, FLORIDA 32809

OFFICE OF THE REGISTRAR

Grades A Excellent, B Good, C Satisfactory  
 D Pass, E Inferior, F Failure

Course No.	Title	Grade	Credit
TRANSFER CREDITS FROM EMBRY-RIDDLE AERONAUTICAL UNIVERSITY			
NM 110	Gen Aeronaut. Inv. Mgt.	A	3
NM 111	Aircraft Struc. Mgt.	A	3
NM 112	Powerplant Sys. Mgt.	A	3
NM 113	Aircraft Sys. Mgt.	A	3
NM 114	Electric Sys. Mgt.	A	3
NM 215	Powerplant Main. Mgt.	A	3
NM 216	Jet Prop. Sys. Mgt.	A	3
NM 217	Aircraft Rep. Mgt.	A	3
NM 218	Aircraft Assem. Mgt.	A	3
NS 219	Mkt. Accounting	A	3
SS 205	Psychology	B	3
SS 204	American History	B	3
EC 210	Economics II	C	3
EC 310	Labor Economics	C	3
MA 214	Intro. Statistics	C	3
MS 310	Personnel Mgt.	C	3
PE 222	Science of Ex. & Ath	B	3
TOTAL TRANSFER E-R			
TRANSFER FROM UNITED ELECTRONICS INSTITUTE			
TOTAL TRANSFER CREDIT 102			
COURSE/CREDIT AWARDED BY UNIVERSITY OF MID-FLORIDA ON EXPERIENCE/SELF STUDY			
213	Principles of Mgt.	A	3
310	Small Business Mgt.	A	3
414	Psychology	A	3
415	The Labor Sector	A	3
311	Risk and Insurance	A	3
310	Cost Accounting	A	3
415	Tax Accounting	A	3
311	Salesmanship	A	3
131	Business Law	A	3
132	Business Law	A	3
423	Prin. Sci Tech Wrtng	A	3
325	Improv. Oral Comm	A	3
TOTAL EXP. & SELF STUDY 50			
COURSES COMPLETED UNIVERSITY OF MID-FLORIDA			
311	Mgt. Org. Beh. Theory	A	3
412	Admin. Office Mgt.	A	3
411	Bus. Pol. Cent. Mgt.	A	3
110	Am. Federalism	A	3
310	Sls. Prom. & Merch	A	3
413	Executive Decisions	A	3
420	Lit. Medieval Eng	A	3
213	Encounter With Art	B	3
Comments:			
Total all credits transfer awarded & earned 152 quarter hours			

NOT VALID UNLESS SEALED

*Alfonso F. Barrs*  
 REGISTRAR

Bachelor of Science Degree in Business Management...

## UNIVERSITY OF SOUTH FLORIDA - TAMPA, FLORIDA 33620

## OFFICIAL TRANSCRIPT

FNC 01537

266-50-8908

BARRS, ALFENSC

OUT OF STATE

CITY &amp; STATE

VIRGINIA

00220

SP

07/10/85

PC BX 162

MARIAIA FL

32446

PAGE 001

PERMANENT ADDRESS

CITY &amp; STATE

ZIP

FLORIDA 12TH GRADE TEST SCORES

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29

ITEM NO	TERM BEGINNING MO & YR	COURSE PFX NO SECT	TITLE	CRED HRS	GRADE	ITEM NO	TERM BEGINNING MO & YR	COURSE PFX NO SECT	TITLE	CRED HRS	GRADE	TOTAL ATTEMPTED CRED HRS	TOTAL PASSING CRED HRS	TOTAL QUALITY PTS	GRADE POINT AVERAGE
			ENROLLED NON-DEGREE STUDENT												
001	06-74		SUMMER QUARTER 1974 0 SPC	00 1											
002	06-74	EDC585 551	WS DISTRIB ECLC	4.0	S							4.0	4.0	0	0.000
			ENROLLED NON-DEGREE STUDENT												
003	01-77		WINTER QUARTER 1977 0 SPC	00 1											
004	01-77	EDV671 792	ADM LOC PRO VCC	4.0	B							4.0	4.0	12	3.000
			ENROLLED NON-DEGREE STUDENT												
005	03-78		SPRING QUARTER 1978 0 SPC	00 1											
006	03-78	EDV511 591	SCH CCM DVLPMNT	4.0	A	007	03-78	EDV661 902	SPV LQX PRO VOC	4.0	A	8.0	8.0	32	4.000
			CONVERTED TO SEMESTER CALENDAR FALL 1981												
			ENROLLED NON-DEGREE STUDENT												
008	08-82		FALL SEMESTER 1982 0 SPC	00 1											
009	08-82	EVT4065 551	HIS PRIN VCCED	4.0	A							4.0	4.0	16	4.000
			ENROLLED NON-DEGREE STUDENT												
010	01-83		SPRING SEMESTER 1983 0 SPC	00 1											
011	01-83	EVT4365 501	SPE TCH IND EC	4.0	A							4.0	4.0	16	4.000
			ENROLLED NON-DEGREE STUDENT												
012	05-84		SUMMER TERM 1984 0 SPC	00 1											
013	05-84	EVT5366 501	PREP DEVEL TCH	4.0	A							4.0	4.0	16	4.000
NON-DEGREE CUMULATIVE TOTALS INCLUDING REPEATS, IF ANY												22.7	22.7	77	3.867

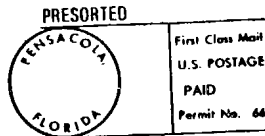
Florida Department of Education Director of Vocational Programs Certification...

NAME OF PARENT OR GUARDIAN (STUDENT IF OVER 21) AND ADDRESS ON DATE OF ADMISSION BARRS AL F 738 N TUXEDO AVE DELAND FL 32720		DATE OF ADMISSION JUN 20 1975	DATE OF BIRTH MAR 11 1939	TUITION RESIDENCE CLASSIFICATION FLA	SEX M	SOCIAL SECURITY NO. 266-50-8908	BARRS ALFONSO <del>MR BARRS AL F</del> SURNAME GIVEN NAME(S) FULL NAME INFORMATION IF DIFFERENT FROM ABOVE
UNIVERSITY OF FLORIDA - GAINESVILLE, FLORIDA							
SECONDARY SCHOOL				DATE OF GRADUATION		SIZE OF CLASS	NAME IN CLASS
SECONDARY SCHOOL UNITS	FRENCH	SPANISH	LATIN	OTHER	ALS	SEDN	YRI
AREA	ENG	FOREIGN LANGUAGE		MATHEMATICS		SCIENCE	
APT		EN	SS	NS	NS	TOT	VERBAL
FLA 12TH GRADE TESTING PROGRAM PERCENTILES		CEEB SCORING SCALE		MATH		FOUR VERBAL QUANTITATIVE TOTAL	
DESCRIPTIVE TITLE OF COURSE		DEPT.	COURSE NUMBER	QUARTER HOURS	GRADE	DESCRIPTIVE TITLE OF COURSE	
REGISTERED AS NON-DEGREE STUDENT							
DIVISION OF CONTINUING EDUCATION							
1975 WINTER TERM							
PROB IN CURR & INSTR							
SPECIAL TOPICS							
OCE							
ED							
EDA							
648							
690							
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S							
1975 SUMMER QUARTER JUN 20 - SEP							
INDIVIDUAL WORK							
SPECIAL TOPICS							
HRS EARNED 5 GRADE PTS 20							
SUM TOTAL 13 CUM GP TOT 32							
OCE							
RES							
EDA							
704							
4							
A							
NEW TOTALS:							
SUM TOTAL 17 CUM GP TOT 48							
CUM HC TOT 13							
DIVISION OF CONTINUING EDUCATION							
1976 WINTER QUARTER							
COLLEGE ADMIN							
OCE							
RES							
EDA							
631							
4							
A							
NEW TOTALS:							
SUM TOTAL 21 CUM GP TOT 64							
CUM HC TOT 17							
END OF TRANSCRIPT							

University of Florida Credits Transferred to Florida State University Program...  
Masters of Science Degree in Design and Management of Post-Secondary  
Education...



THE UNIVERSITY OF WEST FLORIDA  
OFFICE OF THE REGISTRAR  
PENSACOLA, FLORIDA 32504



BARRS AL F  
738 N TUXEDO AVE  
DELANO FL 32720



THE UNIVERSITY OF WEST FLORIDA GRADE REPORT

SOCIAL SECURITY NO.

266508908 BARRS

NAME

AL

FONSO

DATE

06/30/78

PAGE

TERM

COL/MAJOR

PAGE	TERM	COURSE NO.	COURSE TITLE	GRADE	HOURS	QUAL PTS.
01	SUMMER 1978	EVT 5920 001	IND SERV LD DEV PROG	P	05.0	00.00

TERM GPA

CUM GPA

SEE REVERSE  
FOR EXPLANATION  
OF GRADES

Industry Services Leadership Development Program Certification...

FLORIDA STATE UNIVERSITY  
TALLAHASSEE, FL

365198

NAME: LAST FIRST MIDDLE		3ARRS ALFONSO		266-50-8908	
DATE OF BIRTH		4AR 11.1339		FL	
PLACE OF BIRTH		SEPTEMBER 11, 1974		F	
DATE OF ADMISSION		GRADUATE		B	
ACADEMIC DIVISION		MAJOR COURSE OF STUDY		SUM 75	
ENTRANCE CONDITION		DATE REMOVED			
*CREDIT APPROVED TOWARD GRADUATE DEGREE					
Miscellaneous					
Date Withdrawn		Reason for Withdrawal			
EVALUATION OF TRANSFER RECORD CODE		Grading System		CLASSIFICATION	
(D)- Course Duplicated by Other Work		A-4 q. pts. Excellent		10-Freshman	
(G)- Grade Below Transferable Level		B-3 q. pts. Good		20-Sophomore	
(L)- Course Below Transferable Level		C-2 q. pts. Average		30-Junior	
(N)- Course Not Applicable Towards Degree		D-1 q. pts. Barely Passing		40-Senior	
(T)- Vocational or Technical Terminal		F-0 q. pts. Failed		51-Beginning Graduate	
		I-0 q. pts. Incomplete		52-Advanced Graduate	
		IE-0 q. pts. Incomplete		61-Post High School Special	
		Expired		62-Post Baccalaureate Special	
		I-E Exempt by course exam		71-Undergraduate Transient	
		ED-Exam Credit (CLEP)		72-Graduate Transient	
		ED-Exam Credit (Dept.)		73-Florida Community College Transient	
		EX-Exempt/No Credit		74-FAMU Transient Undergraduate	
		NG-No Grade Reported		75-FAMU Transient Graduate	
		GI-0 q. pts. Grade Expired		81-Temporary Graduate Student First Quarter	
		F-0 q. pts. Failed		82-Temporary Graduate Student Second Quarter	
		S-0 q. pts. Satisfactory			
		U-0 q. pts. Unsatisfactory			
		W-0 q. pts. Withdraw			
		WD-0 q. pts. Withdraw with Dean's Permission			
THE FLORIDA STATE UNIVERSITY TALLAHASSEE, FLORIDA 32306		This Transcript is not Official Unless it Bears			

DEPT	COURSE NUMBER	DESCRIPTIVE TITLE OF COURSE	Quarter Hours				GPA	GRD	QUALITY POINTS
			ATP	PASS	ATP/GPA	GRD			
266508908	509	SP FALL QUARTER 1974 CURRICULM HIGHER ED SUPERVISED RESEARCH	4.0	4.0	4.0	4.0	S	0	
266508908	581	SP SPRING QUARTER 1975 INTERNSHIP INSTI DATA DEC MAKNG	4.0	4.0	4.0	4.0	S	16.0	
266508908	511	ED SUMMER QUARTER 1975 LEGL BASE VOC TEC ED	5.0	5.0	5.0	5.0	A	20.0	
266508908	546	ED FALL QUARTER 1975 ADULT LEARNING COLLOQUIUM	3.0	3.0	3.0	3.0	A	12.0	
266508908	601		4.0	4.0	4.0	4.0	S	12.0	
UNIVERSITY OF FLORIDA									
ED	648	WINTER 75 PROB IN CURR & INSTR	4.0	4.0	4.0	4.0	B	12.0	
EDA	690	SPECIAL TOPICS	4.0	4.0	4.0	4.0	S	0	
TERM TOTALS			8.0	8.0	8.0	8.0		12.0	
EDA	630	SUMMER 75 INDIVIDUAL WORK	2.0	2.0	2.0	2.0	A	8.0	
EDA	690	SPECIAL TOPICS	3.0	3.0	3.0	3.0	A	12.0	
TERM TOTALS			5.0	5.0	5.0	5.0		20.0	
EDA	704	WINTER 76 COLLEGE ADMIN	4.0	4.0	4.0	4.0	A	16.0	
TERM TOTALS			4.0	4.0	4.0	4.0		16.0	
EDA	631	SPRING 76 ED LEADERSHIP I	4.0	4.0	4.0	4.0	A	16.0	
TERM TOTALS			4.0	4.0	4.0	4.0		16.0	

Masters of Science Degree in Design and Management of Post-Secondary Education...



## ORIGINAL CERTIFICATE



STATE OF FLORIDA  
DEPARTMENT OF EDUCATION  
TEACHER'S CERTIFICATE



The person listed below has met all the requirements for the Florida Teacher's Certificate as specified hereon.

HARRS, ALFONSO  
P O BOX 162  
MARIANNA FL

32446

PLEASE REFER TO YOUR  
DEPARTMENT OF EDUCATION  
NUMBER AT ALL TIMES

365798



CERTIFICATE

HIGHEST ACCEPTABLE LEVEL OF TRAINING  
MASTER'S DEGREE - VOCATIONAL

REGUL AR

0. Early Childhood		6. Elementary & Secondary		BIRTH DATE			DATE APP. RECEIVED			DATE OF ISSUE			VALIDITY PERIOD	
2. Adult		7. Vocational		Month	Day	Year	Month	Day	Year	Month	Day	Year	July 1	June 30
3. Elementary (1-6)		8. Junior High School (7-9)		03	11	39	03	22	84	09	07	84	1976	1996
4. Secondary (7-12)		9. Middle School												
INSTRUCTIONAL LEVEL		SUBJECT CODE												
7	507	AIR MECH	7	550	VOC ED DIR									

Therefore, in accordance with Section 231.17, Florida Statutes, this teaching certificate is issued giving authorization to teach in the subjects listed above.

Auditor's Number  
E385031

Rev 3/83

*G. W. Wilson*

Director, Teacher Education  
Certification and Staff Development

*Ralph D. Turley*

Commissioner of Education

ANY CHANGE, ERASURE, OR MUTILATION OF THIS CERTIFICATE WILL RENDER IT NULL AND VOID.

Florida Department of Education Aircraft Mechanic Instructor and Vocational  
Training Center Director's Certificate...

FOUNDED 1924

PHONE 904/252-5561

**Embry Riddle**  
AERONAUTICAL INSTITUTE  
BOX 2411 - DAYTONA BEACH, FLORIDA 32015

April 19, 1967


CERTIFICATE OF COMPLETION

TURBINE ENGINE  
COURSE

*This is to certify that DAVID L. RUBEL has successfully completed the Turbine Engine Course at this Institute with a final grade of 90% - B.*

*The course duration is 300 Classroom & Shop hours. In addition to fulfilling the basic requirements for the Federal Aviation Agency Powerplant license the Turbine Engine Curriculum includes advanced study in:*

*Work - Power - Energy  
Thrust and Factors Affecting Thrust  
Accessory Inspection and Test  
Thrust Reversers and Noise Suppressors  
Systems  
Operations and Overhaul Procedures  
Engine Test and Trouble Shooting*

  
SENIOR INSTRUCTOR  
TURBINE ENGINES

  
DIRECTOR  
AIRFRAME AND POWERPLANT SCHOOL

Turbine Engine Technician Certification...

...Change to landscape or click "page width" in top tool bar...

## RETIREMENT:

Ryder System, Inc. Miami, Florida February 15, 1997

Own and manage Quail Ridge Farm since 1983

Currently live on Quail Ridge Farm since 1983-1984; 1998-Present (2012)

## QUAIL RIDGE FARM AERIAL AND TOPO MAP

4731 Georgia Road

Greenwood, Florida

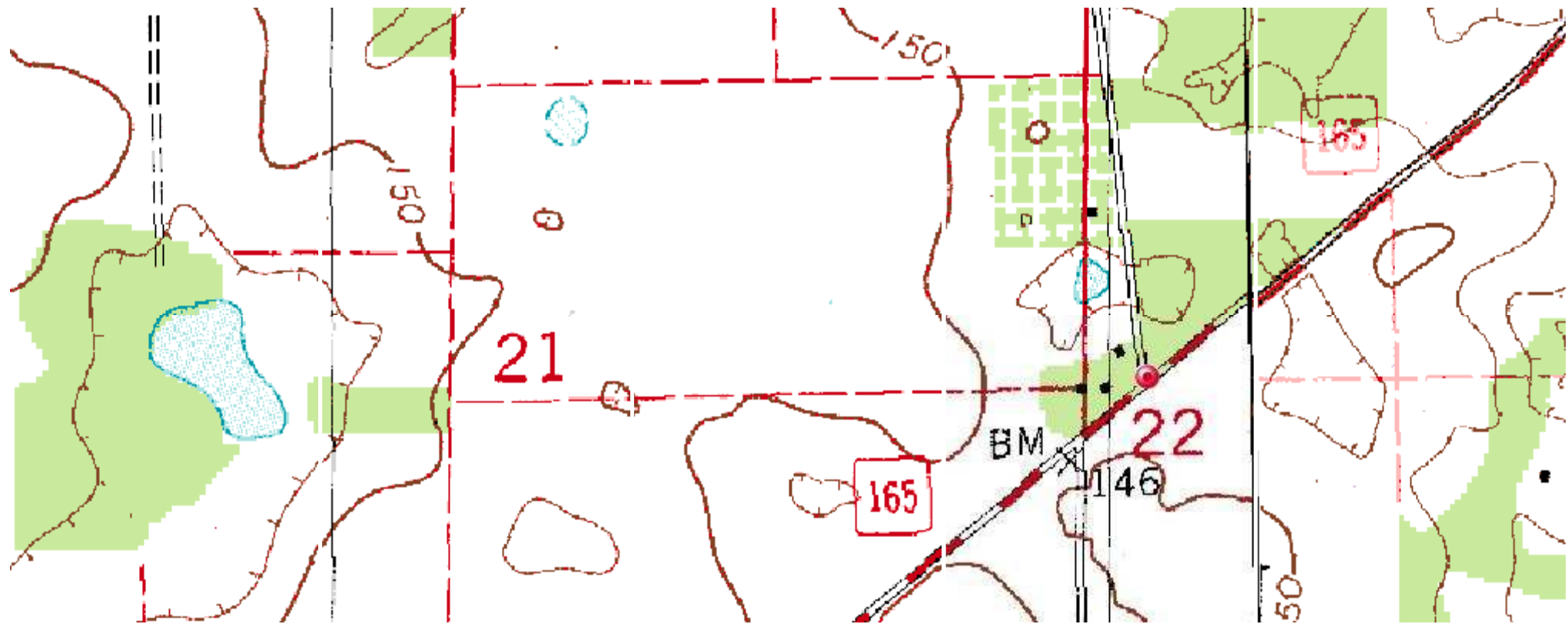
32443-1839

Farm Number: 441

Longitude: -85.13125 - Latitude: 30.90350

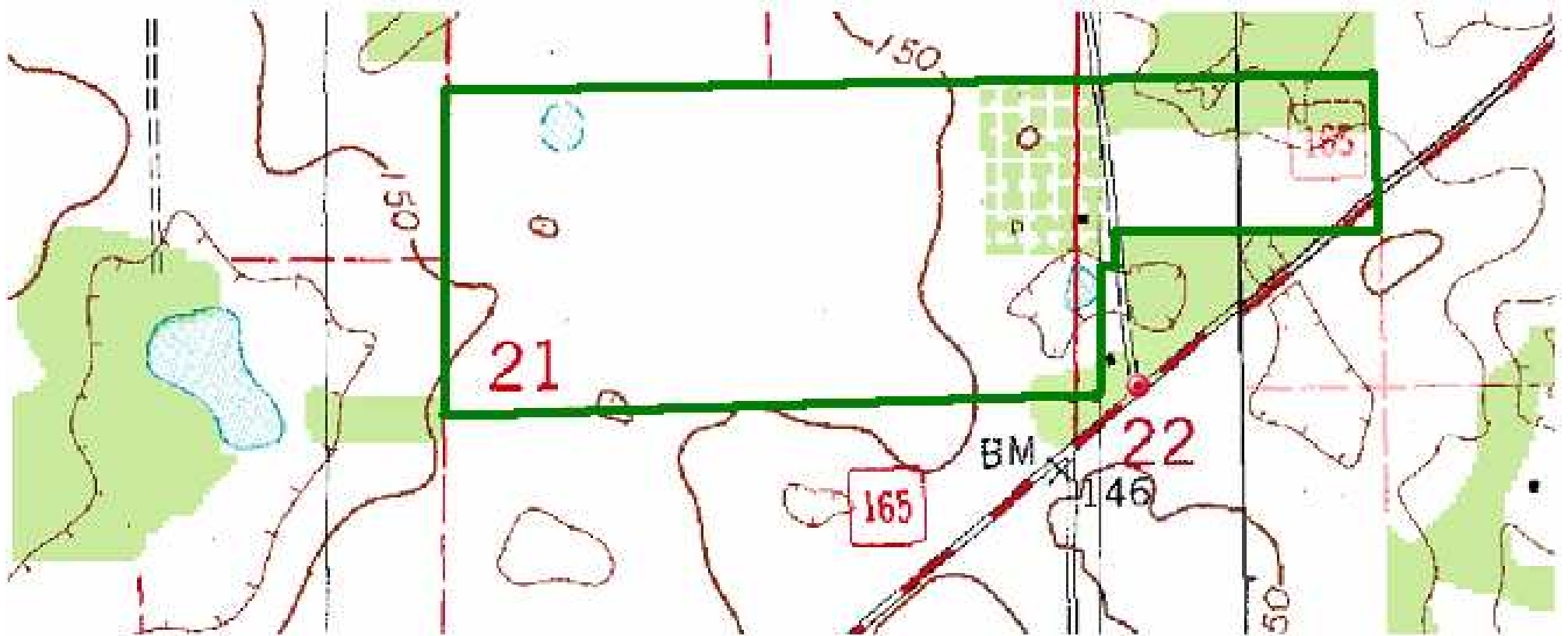


Quail Ridge Farm Jackson County Florida



Quail Ridge Farm Topographical Map





Quail Ridge Farm outlined in green: 102.5 Acres



Quail Ridge Farm: Home, Pecan Orchard and Pasture



House

Quail Ridge Farm

*©Revised and Updated September 25, 2012 by Al Barrs, Jr... Al Barrs, Jr. e-mail [albarrs@wfeca.net](mailto:albarrs@wfeca.net)*